

two more types of teams can be established: Priority Task Forces and Task Forces. The Monitoring Group for Planning and Financial Management has a permanent status due to its oversight role on the implementation of the MoU.

The **Annual Review Meeting (RAR)** will be convened and chaired by the Minister of Education and Human Development. This meeting will be attended by MINEDH's Consultative Council members, representatives from the Provincial Directorates of Education, Human Development and from Provincial Social Affairs Services and by other senior MINEDH staff, representatives from the Cooperation Partners (CPs), MEPT, other government ministries and other relevant institutions and the private sector when applicable. A special session during the RAR is foreseen with selected schools and their representative teachers, students, school managers, parents, caregivers and local leaders that have made significant progress in improving the school environment and the teaching and learning process.

Details are further explained in the MoU, revised in 2021, signed between MINEDH and FASE partners.

A Steering Committee (SC) shall be established for oversight and overall coordination and monitoring of the Action's implementation process. The Steering Committee will meet at least once a year to discuss strategic issues and provide direction in addressing programme implementation challenges. The composition and mandate of the Steering Committee will be decided by the EU Delegation and implementing partners upon contract signature.

As part of its prerogative of budget implementation and to safeguard the financial interests of the Union, the Commission may participate in the above governance structures set up for governing the implementation of the action.

## 5 PERFORMANCE MEASUREMENT

### 5.1 Monitoring and Reporting

The day-to-day technical and financial monitoring of the implementation of this action will be a continuous process, and part of the implementing partner's responsibilities. To this aim, the implementing partner shall establish a permanent internal, technical and financial monitoring system for the action and elaborate regular progress reports (not less than annual) and final reports. Every report shall provide an accurate account of implementation of the action, difficulties encountered, changes introduced, as well as the degree of achievement of its results (Outputs and direct Outcomes) as measured by corresponding indicators, using as reference the logframe matrix.

The Commission may undertake additional project monitoring visits both through its own staff and through independent consultants recruited directly by the Commission for independent monitoring reviews (or recruited by the responsible agent contracted by the Commission for implementing such reviews).

Roles and responsibilities for data collection, analysis and monitoring:

For the FASE component, the monitoring and evaluation procedures described in FASE MoU will be followed. Results for FASE are guided by the ESP Strategic Matrix and/or the Operational Matrices. The assessment of sector performance will be based on the Performance Report, including the Reforms of High Priority Update, of the previous year (n-1) prepared by MINEDH in accordance with the Strategic Matrix of the Education Strategic Plan 2020-2029 and the Operational Plans (Annex VII of the MoU). The report will review annual progress towards achieving the strategic and specific objectives of the sector as set out in the results indicators and those in the priority actions expected for the year in question. The document will also assess the implementation of the recommendations from the previous RAR. These expected result and targets are reviewed by government, development partners and CSOs in the working groups. The key annual actions and activities that lead to the achievement of results are described in the annual Programme Activity Plans, which are also reviewed and approved by FASE partners. FASE stakeholders monitor sector performance also in the regular Annual Review Meeting.

Financial reporting is reviewed jointly between the Government and FASE partners, in particular through the Monitoring Group for Planning and Financial Management (MGPFM). The Working group assesses the financial reports and audits on FASE; monitors and follow-up on the audit recommendations; the FASE partners obligations with respect to commitments and disbursements and perform the fiduciary oversight of FASE.