

supply contracts; experience in conducting studies and needs assessment to inform qualitative and sustainable infrastructures.

The entity will be in charge to contribute to the achievement of activities under the Specific Objectives 1 to upgrade the TEVET sector to deliver demand driven and gender-balanced vocational education and training; and specifically of selected activities under Results 1.1, such as building new structures and/or rehabilitating TEVET facilities as well as supply of equipment to increase access to the TEVET system as per section 4 above.

Exception to the non-retroactivity of costs. The Commission authorises that the costs incurred may be recognised as eligible as of 4 April 2022 in order to be able to conduct initial assessment missions/studies/consultations with stakeholders as to define the specific required services in agreement with the national and local authorities and be able to sign the contract in due time and in parallel with the other interlinked components of the programme.

5.4.4.3 Indirect management with an International Organisation (UNDP)

A part of this action may be implemented in indirect management with the United Nations Development Programme (UNDP). This implementation entails support to entrepreneurship development under SO 2, to improve the entrepreneurship ecosystem through creation of a framework that can strengthen the capacities of key actors in the sector and improve the delivery of services to entrepreneurs. Specifically, this implementation will contribute to results 2.1 (Pre-incubation, incubation and post incubation support to potential entrepreneurs and TEVET graduates is enhanced); 2.2 (Affordable financing for TEVET graduates and MSMEs during pre-incubation, incubation and post incubation support is provided).

The entrusted entity would carry out the following budget-implementation tasks: contracting of services of a financial organisation for purposes of result 2.2, and the services of but not limited to long and short term experts, contracting studies, venues and trainers for result 2.1.

This implementation is justified because UNDP has experience in implementing a similar intervention which targets MSME support (the Growth Accelerator). UNDP has also been working in the Malawi's private sector development arena for a number of years, implementing activities related to policy development, private sector financing, quality and standards, and business environment and has established relationships with Business Incubators, Ministry of Industry, Trade and Tourism and other key stakeholders. This experience has a direct relevance to SO 2. For result 2.2 on the set up of three windows for the provision of affordable financing it is envisaged that UNDP will subcontract a finance institution.

5.4.5 Indirect management with the partner country

The parts of this action with the objective of (iii) on improving the overall business enabling environment for entrepreneurship, through policy dialogue, support to entrepreneurship related laws and policies, and sector specific studies (result 2.3), may be implemented in indirect management with the Government of Malawi (through the NAO Support Unit) according to the following modalities:

The Government of Malawi will act as the contracting authority for the procurement and grant procedures. The Commission will control ex ante all the procurement and grant procedures. Payments are executed by the Commission.