

3.4 Risks and Lessons Learnt

Category	Risks	Likelihood (High/ Medium/ Low)	Impact (High/ Medium/ Low)	Mitigating measures
Lack of commitment and ownership by the partner country	Risk 1	M	H	EU will promote inclusive dialogue (at political and technical level) to ensure good understanding and ownership of EU cooperation and strategic objectives in the country. The ‘Team Europe’ approach will be used to strengthen the leverage effect with the partner country.
Economic instability due to oil dependency and subsequent impact on the national financial capacity to allocate funds to the implementation of EU cooperation	Risk 2	M	M	EU will continue to support the country in the implementation of its economic reform agenda.
Lack of institutional capacity to implement EU cooperation and JWF’s strategic objectives	Risk 3	H	H	Training and technical assistance will be provided to foster acquisition of the relevant competencies.
Frequent rotation of trained staff in in-line ministries	Risk 4	H	H	Capacity building actions will target both political and technical level of state administration to counter, as much as possible, dissipation of acquired expertise.
Transition with a revised mechanism for implementing and monitoring EU cooperation (following revised role of NAO)	Risk 5	M	H	Implementation of a gradual disengagement strategy with NAO and adoption of revised coordination mechanisms with main in-line ministries.
Persistence of socio-cultural barriers to tackle human rights and gender equality as cross-cutting issues.	Risk 6	M	M	A gender sensitive analysis of civil society actors will help activities seeking to reduce inequalities and stimulate women’s participation in decision-making. Awareness-raising sessions and trainings will be systematically provided.

Lessons Learnt:

The proposed action builds on two projects financed under the 11th European Development Fund (EDF):

- (i) Technical Cooperation Facility and Support to the NAO (FED/2016/038-769), with an EU contribution of EUR 5 200 000, of which EUR 1 700 000 for the implementation of the JWF;
- (ii) EU-Angola Dialogue Facility (FED/2018/040-914), with an EU contribution of EUR 4 000 000 for the implementation of the JWF.

The ‘Technical Cooperation Facility and Support to the NAO’ (TCF IV), which provided technical support to the NAO support office, through one long-term international technical assistance, and training on EDF rules and procedures. The programme also provided funds for short-term expertise for project monitoring; funding for training and workshops; funding for the participation of Angola officials in international meetings and seminars; and, last but not least, funding for the implementation of JWF recommendations, through the facilitation of dialogue