

3.4 Risks and Lessons Learnt

Category	Risks	Likelihood	Impact	Mitigating measures
1- External environment	<p><u>Risk 1:</u> Unstable political landscape in the post-election period in 2022, including potential for protest and preoccupation of relevant ministry counterparts</p> <p><u>Risk 2:</u> Delays in implementation due to COVID-19 restrictions</p>	<p>High</p> <p>Medium</p>	<p>Medium</p> <p>Medium</p>	<p>Close collaboration with the political counterparts and conduct of necessary sensitisation activities required to highlight the potential impact of digital transformation on the progress of Kenya Vision 2030.</p> <p>The viral outbreak situation is followed on a regular basis by all partners and information exchanged in a timely manner. Any changes needed to the delivery methodology or work plan will be communicated.</p>
2-Borrowing capacity	<u>Risk 2:</u> Political or economic changes such as excessive national indebtedness impede the signing of financing agreements of sovereign loans with LFIs intended under the Action	Medium	High	<p>-The environmental and socio-economic relevance of the projects intended under the Action will be difficult to politically abandon.</p> <p>-The level of concessionality due to a generous share of grant accompanying the loans, the low interest rates from the LFIs and the EU provisioning of guarantees for sovereign loans by KFW and AFD should make the financing package economically and financially attractive.</p>
3- People and organisation	<u>Risk 3:</u> The implementation and maintenance of digital solutions is hampered by lack of sufficient digital skills and competences	Medium	Medium	Digital competence, cyber resilience as well as infrastructure development are a part of the larger TEI activities and will directly complement the activities carried out within this intervention (e.g., Last Mile Connectivity).
	<u>Risk 4:</u> Unvalidated delivery capacities of local partners in new activity areas	Medium	Medium	An inception phase of 6 months will be included to allow for a validation of the capacities of partners
	<u>Risk 5:</u> Lack of independence of the Office of the Data Protection Commissioner	High	Medium	The ODPC will be supported in its efforts for greater independence and its importance addressing within the political dialogue
5- Communication and information	<u>Risk 6:</u> Lack of coordination among the stakeholders engaged in the TEI	Medium	Medium	Continued participation at stakeholder meetings throughout the implementation, as well as sharing lessons learned and key data from M&E, will support coordination efforts.
	<u>Risk 7:</u> Resistance to change among key stakeholders	High	Medium	The action will involve key stakeholders at every stage of implementation and will closely monitor the impact of capacity building and training. The activities and M&E will take into consideration cross-cutting themes (e.g., gender and age, human rights, resilience).
	<u>Risk 8:</u> Political sensitivities and conflicting mandates slow down implementation	Medium	Medium	Exchange and coordination between stakeholders will be continuously supported as well as politically sensitive topics closely monitored to identify potential tensions early on