

3.3 contributing to Outcome 3 (or Specific Objective 3): CSOs and networks representing women, women-led CSOs and CSOs engaged on gender equality issues are influential and made prominent in the public dialogue.

3.4 contributing to Outcome 3 (or Specific Objective 3): Socioeconomic equality issues are made prominent in the public dialogue.

3.5 contributing to Outcome 3 (or Specific Objective 3): CSOs reach the bottom 40 per cent of the population, empowering them through capacity building activities.

4.1 contributing to Outcome 4 (or Specific Objective 4): Equipped and informed civil society able to participate in local governance, in the prospect of the administrative decentralisation process in Angola.

## 3.2 Indicative Activities

### Inception activities

- a. Programme structures: Set up necessary structures for programme implementation and operations, ensuring participation of CSOs.
- b. Stakeholders' engagement: Present the action to key partners and stakeholders, particularly CSOs, and establish regular feedback mechanisms to ensure engagement and ownership since inception and throughout the programme implementation.
- c. Assessing civil society: In-depth assessment and baseline study focused on: i) analysis of the institutional and policy context and the enabling environment of civil society; ii) identification and assessment of spaces for dialogue, invited and created, existing and perspectives; iii) identify and assess CSOs and their networks and their capacity to influence policy and engage in dialogue; iv) Provide recommendations for CSOs capacity development and strategies to enhance their advocacy and engagement in policy dialogue.

### Activities relating to Output 1.1 and 1.2:

- d. CSOs capacity development: Design and implement a CSOs capacity development approach, including: i) a tailored made CSOs strategic, organisational and advocacy capacity assessment tool; ii) criteria to identify and select CSOs, and monitor progress in capacity development; iii) accompaniment of CSOs in the design, implementation and monitoring of their advocacy and other initiatives; iv) coaching of CSOs on strategic and organisational development, value driven governance, financial and project management, communication and digitalisation, fundraising and strategies for sustainability, and on enhancing their operational systems and other relevant areas; v) a training programme responding to specific CSOs personnel training needs and gaps; vi) sharing of experiences, lessons and good practices across CSOs; vii) a monitoring and evaluation system.
- e. Networks capacity development: Support the emergence and development of CSO networks through: i) identify civil society networks and spaces for improved CSO networking and collective action around specific policy issues (see also activity c. above); ii) establish a tailored made approach to networks' assessment and development, particularly focusing on building accountable relations with members, amplifying voice and convening spaces for dialogue; iii) set criteria to select networks and monitor progress in capacity development; iv) facilitate membership engagement through sharing and learning, collective analysis and setting of objectives and strategies, others; v) accompany networks in the design, implementation and monitoring of their advocacy initiatives; vi) provide technical assistance for strategic development and review of networks;
- f. Civil society action: Financing and monitoring of CSOs and networks' initiatives to reinforce their governance and development roles, particularly those initiatives oriented towards influencing policy to the benefit of marginalised and discriminated groups and citizens at large, including initiatives addressing good governance, transparency and accountability of public and corporate sector; natural resource governance; local participatory governance; human and economic development; and others.
- g. Communication: Development and implementation of a communication strategy to raise awareness and inform on the fundamental roles and impact of CSOs on governance and development issues, sharing lessons and good practices and stories, also amplifying the messages and visibility of the project across all the components.

### Activities relating to Output 2.1:

- h. Institutional spaces of dialogue: Promote more effective and inclusive dialogue around institutional platforms and spaces: Promote institutional buy-in to improve participation of civil society in the platforms; In-depth analysis of existing targeted platforms and recommendations for improvements; trainings and learning events on civil society and policy dialogue directed to public officers engaged in dialogue with civil society; support